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Dr Gwynne Jones.
Prif Weithredwr – Chief Executive
CYNGOR SIR YNYS MÔN
ISLE OF ANGLESEY COUNTY COUNCIL
Swyddfeydd y Cyngor - Council Offices
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Ynys Môn - Anglesey
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RHYBUDD O GYFARFOD	NOTICE OF MEETING
PWYLLGOR CYSWLLT Y SECTOR GWIRFODDOL	VOLUNTARY SECTOR LIAISON COMMITTEE
DYDD IAU, 9 GORFFENNAF 2015 am 2.00 o'r gloch	THURSDAY, 9 JULY 2015 at 2.00 pm
NEUADD Y PENTREF, RHOSNEIGR	VILLAGE HALL, RHOSNEIGR
SWYNNAA PWYIIAAF	y Cooke Committee Officer

AELODAU / MEMBERS

CYNGOR SIR YNYS MÔN / ISLE OF ANGLESEY COUNTY COUNCIL

Cynghorwyr/Councillors Jim Evans, Kenneth P Hughes, Alun Mummery, Alwyn Rowlands, Ieuan Williams

SECTOR GWIRFODDOL / VOLUNTARY SECTOR

Islwyn Humphreys (Samariaid/Samaritans)
Mrs Dilys Shaw (Medrwn Môn)
Aled Roberts (TARAN)
Eleri Lloyd Jones (Age Cymru)
Mrs Margaret Roberts (President of Merched y Wawr)

IECHYD/ HEALTH

Wyn Thomas, Cyfarwyddwr Cynorthwyol Datblygu Partneriaeth Cymunedol, BIPBC/Assistant Director of Community Development, BCUHB

AGENDA

1 CHAIRPERSON

To elect a Chairperson for the Committee.

2 VICE-CHAIRPERSON

To elect a Vice-Chairperson for the Committee.

3 <u>DECLARATION OF INTEREST</u>

To receive any declaration of interest by any Member or Officer regarding any item of business.

4 MATTERS ARISING FROM THE MINUTES - 16TH JANUARY, 2015 (Pages 1 - 4)

To submit the draft minutes of the previous meeting of the Liaison Committee held on 16th January, 2015.

5 <u>ISLE OF ANGLESEY IMPROVEMENT PROGRAMME WITH THE THIRD</u> <u>SECTOR</u> (Pages 5 - 12)

To receive an update against the Work Programme.

a) Review of the Third Sector - Final Report

To receive an update by the Director of Community with specific reference to (p 5 & 6): - **TO BE TABLED AT THE MEETING**

- 1. Terms of Reference for the Committee.
- 2. To consider changing the name of the Voluntary Sector Liaison Committee to the Third Sector Liaison Committee.
- 3. To nominate a Lead Member for the Third Sector.
- 4. To review the Compact between IOACC and the Third Sector.

b) Code of Practice - Comment on Review

To receive an update by the Director of Community / Interim Head of Function (Resources)/Section 151 Officer.

c) Compact

To receive an update by the Director of Community / Interim Head of Function (Resources)/Section 151 Officer.

6 COUNCIL'S FINANCIAL PROGRAMME 2016/17 (Pages 13 - 16)

To receive an update by the Council Leader / Interim Head of Function (Resources)/Section 151 Officer.

7 COUNCIL'S PROCUREMENT ARRANGEMENTS

To receive an update by the Interim Head of Function (Resources)/Section 151 Officer / Procurement Officer.

8 COMMUNITY VOICE - UPDATE - MEDRWN MON

To receive an update on project activities.

9 BEST PRACTICE CONSIDERATION - SPOA - MEDRWN MON

To receive an update by the Chief Officer, Medrwn Môn.

10 SOCIAL SERVICES AND WELLBEING ACT

To receive an update by the Director of Community.

11 THIRD SECTOR STRATEGY BCUHB

To receive an update by the Assistant Director of Community Development, BCUHB.

12 CONSULTATION "COMMUNITY ASSET TRANSFERS IN WALES"

To receive an update on the Consultation.



Voluntary Sector Liaison Committee

Minutes of the meeting held on 16 January, 2015

Present: Councillor Alun Mummery (IOACC)(Chair)

Local Authority

Councillors Jim Evans, Alwyn Rowlands and Ieuan Williams

Voluntary Sector

Mr John R Jones (Chief Officer Medrwn Môn)

Delyth Owen (Making the Connection/Medrwn Môn)
Ms Lyndsey Williams (Community Voice/Medrwn Môn)

Mrs Dilys Shaw (Medrwn Môn)

Eleri Jones (Age Cymru - Gwynedd and Môn)

Mr Aled Roberts (TARAN)

In Attendance: Mrs Gwen Carrington (Director of Community – IOACC)

Mr J Huw Jones (Interim Head of Democratic Services)

Mrs Shirley Cooke (Committee Officer)

Apologies: Councillor Kenneth Hughes

Mr Islwyn Humphreys (Samaritans) (Vice-Chair);

Mrs Margaret Roberts (President of Merched y Wawr),

Also Present: Clare Klimazewski (Woodwards Accounting and Consulting Ltd)

1 DECLARATION OF INTEREST

No declaration of interest was received.

2 MINUTES

The minutes of the previous meeting of the Voluntary Sector Liaison Committee on 2nd October, 2014 were presented and confirmed as correct.

Matters arising thereon:-

The Chief Officer of Medrwn Môn reported that, at the previous meeting Aled Roberts had submitted an apology, which had not been included in the minutes.

Item 9 – Social Services and Wellbeing Act

The Director of Community informed this Committee that work was in hand to establish a Delivery Board for Ynys Môn, and that the first meeting of the Board was scheduled to be held in February, 2015.

3 ENGAGEMENT POLICY

The Corporate Director of Community referred to the Council's Community Engagement and Consultation Framework which has been developed with the assistance of Medrwn Môn. The framework was largely based on the model for older adult engagement in the Seiriol ward. Reference was also made to the governance arrangement underpinning the model, which included the establishment of a Joint Engagement and Consultation Board between the Council and Medrwn Môn to oversee engagement arrangements across services and make best use of resources. Furthermore, an Engagement and Consultation Working Group would be established between the Council and Medrwn Môn to support the Board and coordination of activities.

RESOLVED to accept the report.

4 FUNDING CODE

The Corporate Director of Community referred to the review of the Funding Code of Practice as part of the Compact Agreement and presented a report detailing progress on Third Sector Funding arrangements across the Council. The scope of the review was to provide clarity on services commissioned from the Third Sector, the Council's allocation of grant funding to the Third Sector, governance arrangements to monitor the Council's relationship with the Third Sector and recommend improvements to practices in the future. The work had identified the significant investment of circa £6.85 million provided to the Third Sector from Council funds in 2014/15.

Medrwn Môn highlighted the importance of ensuring that commissioning arrangements are sufficiently clarified and opportunities for the sector to bid for funding. Medrwn Môn also requested that the Council move forward as soon as possible to address the findings of the review. The Leader assured the Committee that the Executive would address such matters as soon as possible and would ensure that this is included on the Forward Work Programme.

5 COUNCIL BUDGET 2015/16

The Council Leader outlined the context and background to Budget proposals for 2015/16. The Committee was requested to consider proposals for efficiency savings to meet the budget gap for 2015/16 of approximately £4 million. Overall, it is anticipated that the funding gap amounted to approximately £15 million over the next three years.

The Leader then referred to the proposed increase of 5% in Council Tax to meet the budget gap and the schedule of efficiency savings under various headings which have been put forward for by services for consultation.

The Council acknowledged the need to consider the implications of proposals to reduce funding by 5% on the Third Sector and impact on service users.

The Chief Officer of Medrwn Môn noted that there was a need for full dialogue with the Council on any proposals and wider community impact, and that the Third Sector would be responding formally to the consultation.

RESOLVED to await the formal response from Medrwn Môn.

6 THIRD SECTOR AND REGIONAL PROGRAMME

The Chief Officer, Medrwn Môn updated the Committee on the regional context in relation to the future structure of the Third Sector and the likely reduction in the number of CVCs. He also referred to correspondence from the Minister for Communities and Tackling Poverty, to view the work undertaken in the Seiriol Ward to promote local engagement as part of the Local Voices project.

RESOLVED to note the information.

7 COMMUNITY VOICES

This item was dealt with under Item 3 above.

8 EXECUTIVE FORWARD PROGRAMME

The Interim Head of Democratic Services reported on the Executive's Forward Work Programme for the period February to September, 2015 as presented to the Executive on the 12th January, 2015.

This information was circulated to Medrwn Môn on a monthly basis to update the Sector on matters which are scheduled for consideration by the Executive and Scrutiny Committees.

Reference was also made to a joint meeting with Town and Community Councils and the Third Sector on 18th December, 2014, as part of a briefing session to raise awareness and opportunities to add value to the work of Scrutiny Committees.

RESOLVED to accept the report.

9 NEXT MEETING

It was agreed that the next meeting be held at 2.00 pm on 9th July, 2015 in Rhosneigr Village Hall.

In preparation for shaping the work of the Committee, the Director of Community recommended that a workshop be held to facilitate discussion on areas which require addressing by the Council and Medrwn Môn.

Councillor Alun Mummery Chair

Voluntary Sector Liaison Committee

TERMS OF REFERENCE

1. Aims

The purpose of the Pwyllgor Cyswllt is to structure and focus the relationship between the local authority, the NHS and the third sector on the Isle of Anglesey. The Pwyllgor will:

- 1.1 Develop, implement, monitor and review the Compact
- 1.2 Produce a Compact Action Plan which sets out objectives and targets
- 1.3 Monitor and review the Action Plan on an annual basis
- 1.4 Ensure the development of the Codes of Practice identified in the Compact
- 1.5 Ensure the codes of practice are implemented and monitor their effectiveness
- 1.6 Provide a forum for exploring issues of mutual concern
- 1.7 Report on progress to the Executive Committee of the Isle of Anglesey County Council, the third sector on Anglesey through Medrwn Môn and the Local Service Board
- 1.8 Report to accountable local statutory bodies and Medrwn Môn by submitting an annual report on progress

2. Membership

IACC

5

NHS

1

Third Sector

5 elected representatives

Observer

Representative of North Wales Police Police and Crime Commissioner

Alternates

Deputisation is acceptable with the agreement of the Chair

3. Quorum

The quorum is at least two people from each of the three constituent sections of the Board. If a meeting is inquorate, the meeting will be reconvened within 28 days. If then, the meeting is still not quorate the meeting would proceed as if a quorum was present.

4. Declarations of Interest

All members of the Board must declare any interest relating to a particular agenda item and withdraw from the meeting while that items is under consideration

5. Chair and Secretariat

The office of Chair of the Compact Board will alternate on an annual basis between a member of the three constituent organisations.

The Board will be jointly serviced by appointed officers of Medrwn Môn, the NHS and IACC. Medrwn Môn will be responsible for servicing and supporting the third sector representatives.

6. Frequency of Meetings

The Board will determine its own schedule of meetings but the Group will usually meet on at least 4 occasions per year.

7. Co-options

The Board may make co-options as they think fit. Such co-options must have the full agreement of the members of the Board.

8. Review

The terms of reference and membership of the Board will be reviewed on an annual basis or more frequently if required.

APPENDIX

Schedule of Membership

IACC NHS Third Sector

The Anglesey Compact



A Partnership Agreement
between the Isle of Anglesey
County Council and the Third
Sector in Anglesey

Foreword

The Isle of Anglesey County Council (IACC) Corporate Plan 2013-17 sets out a vision for a 'New Anglesey'; for 'Our Island, Our Future'. "The aim for Anglesey Council is that by 2017 we will be a well-run council, innovative and outward looking in our approach, committed to developing our people and partnerships in order to deliver efficient and effective services of good quality, which are highly valued by our citizens". "

The needs and hopes of people can be met if sectors are willing to build strong, healthy and vibrant partnerships to improve services and achieve the vision of the plan for Anglesey. This compact is our commitment as a partnership between the third sector and IACC to work well together to improve outcomes for Anglesey.

This Compact builds on and replaces the previous Compacts between the Third Sector and the Isle of Anglesey County Council. It also complements the Compact agreement between Betsi Cadwaladr University Health Board and the Third Sector across North Wales and the North Wales Police and Crime Commissioner Compact.

The principles contained within the Welsh Government Code of Practice on Third Sector Funding, January 2014 are fundamental to our approach to working in partnership and are reflected in this compact and our Ynys Môn Code of Practice on Third Sector Funding (2015). All partners are encouraged to support the Compact's principles and practices and any related codes of practice. Medrwn Môn, the County Voluntary Council for Anglesey is a co-signatory to this compact. Medrwn Môn is the umbrella organisation which supports, promotes and advises local third sector organisations. We are delighted to present the revised Anglesey Compact which aims to help us build upon our existing working relationships and improve our partnership working for the benefit of the Isle of Anglesey.

Signed:	
Chair of Medrwn Môn	Leader of IACC
Date:	Date:



Logos go here

Introduction

The Anglesey Compact is a partnership agreement between the third sector and local authority on Anglesey. It provides a framework within which the development of shared aims, objectives, mutual respect and understanding will assist the ability of the authority and third sector partners to improve the quality of life for the people of Anglesey. We recognise that we can achieve more for the people and communities of Anglesey by working together particularly in times of financial constraint.

This Compact and our partnership play a fundamental role in supporting the Council's corporate priority of becoming a Customer, Citizen and Community focused authority. Our third sector partners tend to be 'in-touch' with the community and play a key role in facilitating the involvement of citizens and engaging with them in the design, delivery and improvement of all public services.

The Compact is intended to guide the process of working in partnership to deliver public services. The Voluntary Sector Liaison Committee has an important role in implementing the Anglesey Compact.

The Compact is supplemented by the Volunteering Policy and the Ynys Môn Code of Practice on Third Sector Funding. Other codes of practice and policies may be developed as relevant to build upon our existing positive partnership working. The Welsh Government's Code of Practice on the Funding the Third Sector (2014)ⁱⁱⁱ includes a number of general principles.

These principles as summarised below form an important basis for the Ynys Môn Compact and Code of Practice:-

Welsh Government and Ynys Môn Funding Principles

- Any funding arrangement must be in pursuit of the delivery of Council, LSB and Welsh Government strategic policy objectives as relevant to the funding stream;
- The Council respects and values the sector's independence;
- The Council recognises the importance of early and constructive dialogue with the third sector and will seek to be transparent and objective in its work with the Third Sector. Equally the third sector will also engage in early dialogue on all matters affecting the council in relation to its third sector arrangements including seeking permission when using council funding for match-funding;
- The Council will seek to make timely decisions about funding and commissioning arrangements in line with the Welsh Government code of practice and the Public Procurement regulations as relevant. The Council will notify third sector organisations about future funding at least three months prior to the expiry of an existing funding agreement;
- Security of funding the Welsh Government advocates longer term funding arrangements wherever possible and appropriate. The council acknowledges the benefits of longer-term funding arrangements and will implement longer term funding arrangements where it can and subject to adequate budgetary resources;
- Fair funding levels inflation will be provided to the Third Sector funding arrangements where affordable. However in times of financial pressures the Council considers it reasonable to expect constraint to be applied by the third sector organisations too. To help ensure fairness the Council will aim to take as a consistent approach as possible to inflation/efficiency savings as those applied internally. Specific needs of specialist sectors will also be taken into account as far as possible;

- Value for Money third sector organisations are expected to ensure the economic, efficient and effective use of public money. Value for money considerations also apply to allocation of grants and procurement;
- Full cost recovery third sector funding for a specific project or service will cover the full
 cost of running a project or service including a share of the overheads subject to funding
 resources available. This excludes where the Council gives a grant or contribution to a third
 sector organisation towards their core costs;
- Commissioning principles public bodies are expected to operate best practice commissioning principles and third sector organisations are expected to engage fully with the commissioning processes;
- Payments the Council will make payments in arrears. Invoices should include adequate
 detail to explain purpose of the invoice and should be accompanied by monitoring
 information as relevant to the funding agreement. In exceptional cases the Council will
 consider requests for payments in advance in writing where there is strong evidence for the
 need. Payments in advance will only be made in exceptional, circumstances;
- Fair and reasonable treatment the Council will aim to implement Welsh Government's recommendation as far as practicably possible, that, as good practice third sector should be provided with twelve weeks consultation and a twelve week notice period before any policy changes or decisions which would lead to any withdrawal or significant reduction of funding;
- Joint approach to monitoring, evaluation and audit –all partners need to engage fully in these essential processes;
- Identifying expertise and developing capability to deliver –The Welsh Government as does IACC, recognise that there is a wide range of knowledge and skills within the Third Sector across Wales. The third sector can and does make a major contribution to the achievement of Government and Council priorities and to improving the lives of Welsh people and communities of Ynys Môn. Welsh Government recognises that third sector organisations need support to ensure their potential is fully realised and good practice is shared widely. The diverse nature and skills offered by the approximately 700 third sector organisations operating in Anglesey is recognised by the council and the third sector may play a key role in the transformation of council services:
- Diversity the council recognises the diverse needs of people and communities, and the
 variety of services to meet these needs. The code of practice also recognises the
 importance of the Welsh language and that there should be equal opportunities for service
 users to use Welsh and English languages in the third sector;
- Innovation the code of practice advocates working in partnership with the third sector and other partners to identify innovative practices that improve the delivery of public services in Ynys Môn particularly as part of the Ynys Môn Transformation agenda;
- Good governance and due diligence this principle promotes the need for good governance and due diligence from the Council and Third Sector organisations alike;
- Monitoring the code of practice for funding the third sector the final principle is about compliance with the code. Welsh Government will put robust monitoring processes to support compliance with the code. This Ynys Môn version of the code provides procedural guidance which will support compliance with the Welsh Government code.

Source: Welsh Government, Code of Practice for Funding the Third Sector, 2014 p25-35 (adapted)

The aims of the Compact

Through the Compact we will develop our partnership between the local authority and the third sector on the Isle of Anglesey by helping us to:-

- Communicate better with each other;
- Understand and respect each other's views;
- Work together more effectively to support the people of Anglesey and develop services collaboratively.

Our shared aim is to provide quality services to the people of Anglesey. We recognise that there is added value in working in partnership towards common aims and objectives. Voluntary action and community involvement is an essential part of an inclusive and democratic society and add value to the quality of life on Anglesey. It is recognised that the third sector makes a valuable contribution to the economic, environmental and social development of Anglesey. The differences and diversity between the public sector and the third sector should be respected and valued. Each sector has its own set of responsibilities and constraints. A key focus of our partnership working will on the wider good for Ynys Môn and its citizens. This will override individual agendas during our partnership work together.

The relationship between the sectors will be open and respectful and demonstrate trust. Each sector should strive for excellence, equity of access and embrace the principles of sustainable development. When working together, contributions from each sector should be given equal consideration and respect. Organisations in each sector have the right to contribute to and challenge matters that affect them.

Together through the Compact and our partnership working we will...

- Help to foster a thriving, diverse and independent third sector on Anglesey with funding and contracting arrangements which comply with the law and financial procedures;
- Promote the effective governance and management of both the local authority and the third sector. It will underpin a shared commitment to building the capacity of third sector organisations where consistent with a shared strategic direction;
- Help to ensure that the third sector not only participates in joint working and partnership structures but exercises a real influence on the planning and development of local services and public initiatives;
- Continue to develop the Voluntary Sector Liaison Committee as a liaison mechanism which
 is integrated with the public sector's decision making processes and the wider joint
 planning arena. The Committee will have representation from both public and third sector
 partners;
- Encourage all sectors to learn from best practice and seek continuous improvement in the planning and delivery of services;
- Provide a meaningful and effective procedure for resolving disagreements in a constructive and open way. Responsibility for this will lie with a monitoring body made up of representatives from the Compact partners;
- Whilst noting that the third sector is not a unitary body, it is envisaged that all representatives will have appropriate authority to follow up any apparent breaches of the compact within their own sector. In the case of the public sector partners, they will have the authority to seek resolution at a senior level if necessary;
- Develop a shared action plan to deliver the objectives of the Compact and produce an annual progress report to the local authority and Medrwn Môn for distribution to third sector organisations;
- Help to ensure a wider and more sustained recognition of the social value of volunteering, in terms of both the personal and professional development of the volunteer and the public services provided.

Undertakings of Partners

The local authority and the third sector will support the development, implementation and monitoring of the Compact, in line with the agreed aim and principles. We will also implement the requirements of the Ynys Môn Code of Practice on Funding the Third Sector iv and the Volunteering Policy as endorsed by Executive on 4 March 2013. This support will include:-

- The partners undertake to maintain high standards of governance and conduct and meet reporting and accountability obligations to funders and users;
- partners will be encouraged to develop quality standards appropriate to the organisation, including promoting best practice and equality of opportunity in activities, employment, involvement of volunteers and service provision;
- partners will involve service-users wherever possible and carers where appropriate in the development and management of activities and services; Service user consultation and feedback conducted by the third sector will be communicated to the local authority to support service planning and delivery;
- the partners endorse the need for detailed codes of practice to cover key issues as required and will review their own procedures and timetables in the light of any codes of practice;
- partners will ensure that key staff able to participate in relevant partnership working arrangements to support this compact and our partnership;
- the partners endorse the need for procedures for resolving disagreements;
- the partners will review the operation of the Compact annually;
- all partners must seek permission from the nominated officer beforehand if any funding is proposed as match-funding for any other funding stream;
- the partners undertake to respect and be accountable to the law. In the case of third sector charities, they will observe the accounting framework and other appropriate guidance as laid down by the Charity Commission and other regulatory bodies.

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IACC, 2013, Corporate Plan 2013-2017, foreword

ii IACC, 2013, Corporate Plan 2013-2017, p2

Welsh Government, January 2014, The Code of Practice for Funding the Third Sector p25-p35

iv IACC, 2015, Code of Practice on Funding the Third Sector

VIACC, 2013, Volunteering Policy



Agenda Item 6

IEUAN WILLIAMS Cynghorydd - Councillor

Arweinydd y Cyngor Sir Leader of the County Council

Swyddfa'r Sir - Council Offices Llangefni Ynys Môn LL77 7TW

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Ein Cyf - Our Ref: IW/CB Eich Cyf - Your Ref:

15 Mehefin/June 2015

Mr John R, Jones Prif Swyddog Medrwn Môn Neuadd y Dref Llangefni Ynys Môn LL77 7LR

Annwyl John

Trefn gosod y gyllideb ar gyfer 2016/17

Ysgrifennaf at Medrwn Môn fel bodd ichi gysylltu ar ein rhan gydag aelodau'r Trydydd Sector. Rwyf yn awyddus sicrhau ein bod yn eich diweddaru o'r drefn mae'r cyngor wedi ei fabwysiadu ar gyfer 2016/17.

Mae'n fwriad gan y cyngor cychwyn yn gynt yn y drefn o osod o gyllideb gyda rhai sesiynau briffio ar gyfer Penaethiaid ac aelodau wedi eu cynnal.

Bwriedir gofyn i bob gwasanaeth, dan arweiniad y Pennaeth, adrodd pa wasanaethau a ddarperir o fewn i'r gwasanaeth ac i nodi os yw'n ofyn statudol ta peidio. Mi fydd y broses yma'n fodd i ni adnabod ein cyfrifoldebau sylfaenol a blaenoriaethau'n unol a'r Cynllun Corfforaethol.

Lle adnabyddir gwasanaeth hanfodol neu faes blaenoriaeth bydd modd ystyried y ffordd fwyaf effeithiol i ddarparu gan gynnwys ystyriaethau comisiynu a phwrcasu.

Y gobaith bydd osgoi gosod targedau ar gyfer gwasanaethau gan weithredu'n unol a'n gofynion statudol a blaenoriaethau ar draws holl wasanaethau'r cyngor.

Dear John

Arrangements for setting the budget 2016/17

I would be grateful to you, as Medrwn Mon, for your assistance in sharing information with the Third Sector, about how the council's plans to go about setting the budget for 2016/17.

I am very keen to make sure that information is available as soon as possible. We are committed to starting the process earlier and initial briefing sessions have already taken place with Heads of Service and members.

It will be necessary for each service, led by the Head, to identify what is considered to be a statutory service and those delivering on identified corporate priorities. This process will enable us to identify our core responsibilities and priorities aligned with our Corporate Plan.

Where services are identified as essential or a priority it will be possible to determine the most effective means of provision which include consideration of commissioning and procurement intentions.

By adopting this approach we hope to avoid the introduction of financial target for services and adopt a more corporate approach considering priorities across the council's programme.

Atodaf daenlen sy'n gosod yr amserlen a chamau gweithredu. Byddwn yn barod iawn i drefnu cyflwyniad byr ynglŷn â'r drefn yn ystod ein cyfarfod partneriaeth sydd i'w gynnal ar y 9 fed o Orffennaf.

Yn y cyfamser mae croeso i chi gysylltu â Gwen Carrington neu Gethin Morgan os am drafod ymhellach.

I attach a leaflet which outlines the steps and timeframe. I am more than happy to arrange for a presentation on this to be available at our sector meeting arranged for the 9th July.

In the meantime please do not hesitate to get in touch with either Gwen Carrington or Gethin Morgan if you want to discuss the matter further.

Yn gywir/Yours sincerely

leuan Williams

Arweinydd y Cyngor/Council Leader



